## Sent from my Galaxy

----- Original message -----

From: Brian Guest <br/>
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Date: 2021-10-16 5:56 p.m. (GMT-05:00)
To: Bob Chiarelli < rochiarelli@rogers.com>

Subject: Not Happy

## Bob

Forgive me but I need to send you this personal note.

You know who you are screwing with this support for the Judicial Inquiry right? Someone who has always been your loyal friend and servant.

There is nothing to find there anyway so it would be a giant backwards looking waste of time and money. A JI will serve no purpose other than to completely destabilize the system, the current projects under construction, and our ability to put pressure on upper levels of government for phase 3 funding.

This is the NDP attacking P3s as always. Why are you going along with that crap? P3s are not the answer to every procurement need but neither are they evil. We would have had an 800 million over run ok with the delay and sinkhole if we didnt do a P3 on this job. And under the contribution agreements those would have all been city dollars. But what are we paying for that massive 18 month over run and over budget? Zero.

For goodness sake you were the first Mayor in Canada to create a P-3 unit within a municipal government. Why are you playing with Deans, Menard, and Unions to crucify the model and the Private sector in general.

The LRT problems are a failure of the private sector partner to properly design and construct and maintain the system - pure and simple. They need to be held to account and will be under the contract. Now they are exposed to a 100 million Letter of credit draw. And a billion in parental guarantees.

It is really shitty that this system has been unstable and the consortium has failed to respond properly. They should lose their shirt and we should default them, sue them and spend what it takes to fix what is wrong on their dime. This will be fixed. But the answer is to use the P3 the way it was designed to be used.

The city should not have cut over so hard to the LRT from bus when it came on line. They should have known there would be bugs abound done if gradually. But they were entitled to a reliable system under the contract so I can see why they did not do that. Although at the time I told them it was a mistake. It was John Manconni's mistake and I think he would now recognize that.

But look, you and I started light rail together in 1998. I delivered the pilot for you. It was an act of will. Remember?

I am so upset, I have to tell you, by what you have been saying on this. Friends are candid with friends. And this is just not cool at all. Not the Bob Chiarelli I love and am proud to have helped create one city. You sound angry.... off brand...and not the community builder I know you to be. What happened to Bob the Builder?

This is disappointing to say the least. Please stop?

My humble request. Please stop.

В

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Brian Guest 613-301-4144